



2012 Results  
Outlook 2013-2015  
[www.enagas.es](http://www.enagas.es)

20<sup>th</sup> February  
2013



# Summary

- 1.- 2012 Results**
- 2.- Strategic View
- 3.- Outlook 2013-2015
- 4.- 2013 Targets
- 5.- Conclusions

# Key figures

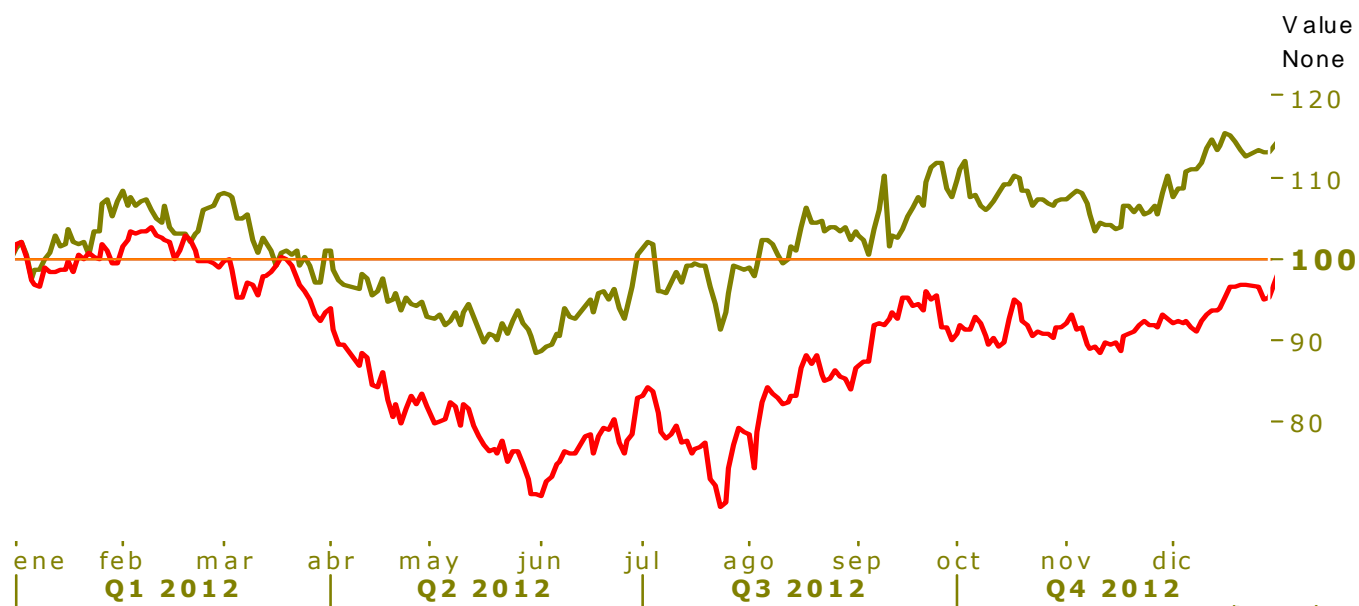
(€mill)	Jan-Dic 2011	Jan-Dic 2012	%12vs11
<b>Total revenues</b>	1,155.1	<b>1,198.9</b>	<b>+3.8%</b>
<b>EBITDA</b>	885.5	<b>934.3</b>	<b>+5.5%</b>
<b>EBIT</b>	585.9	<b>618.4</b>	<b>+5.5%</b>
<b>Net profit</b>	364.6	<b>379.5</b>	<b>+4.1%</b>
<b>Dividend per share (€)</b>	0.99	<b>1.11</b>	<b>+12.1%</b>
<b>Investments</b>	781.4	<b>761.4</b>	
<b>Assets put into operation</b>	780.5	<b>994.4</b>	
<b>Net debt</b>	3,442.6	<b>3,598.6</b>	
<b>Leverage</b>	64.8%	<b>64.1%</b>	
<b>Transported gas demand (GWh)</b>	<b>415,426</b>	<b>418,964</b>	<b>+0.9%</b>

Meeting the targets for the sixth year in a row despite the tough economic environment

Note: In 2012 results has been proportionately consolidated the 40% of Altamira LNG CV for the full year 2012 and also the contribution of 20% of the Quintero LNG to the fourth quarter using the equity method 2011 results incorporate the accounts of the Gaviota UGS since January 2010, and the proportional consolidation of 40% of the TLA Altamira regasification plant since September 13th Investments and assets put into operation in 2012 include the EV of GNL Quintero, the investments done in Morelos Pipeline, without effect in 2012 P&L, and the accounting effect of the provision for dismantling of regasification plants amounting to € 78.8 million.  
The dividend per share will be submitted for approval at the next Annual General Meeting

# 2012 stock performance

2012: Enagas €16.14 (+12.95%), Ibex (-4.66%)



— Enagás — Ibex 35

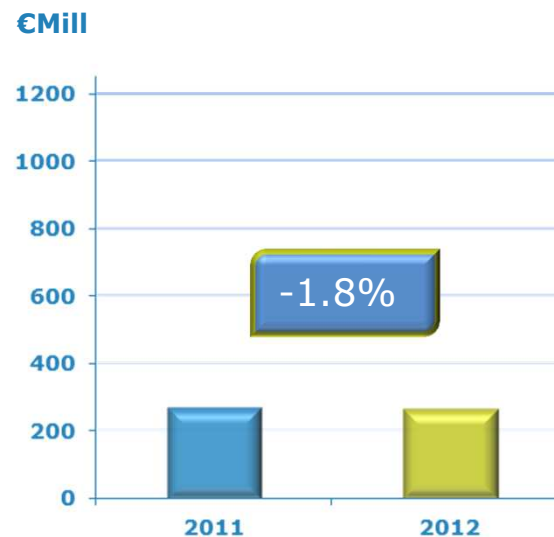
Enagas has been the best performance stock in the Spanish energy sector

# Cost efficiency

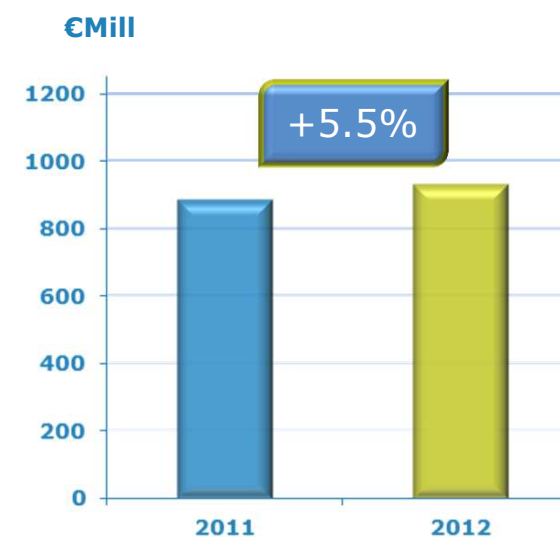
Total revenues



OPEX



EBITDA



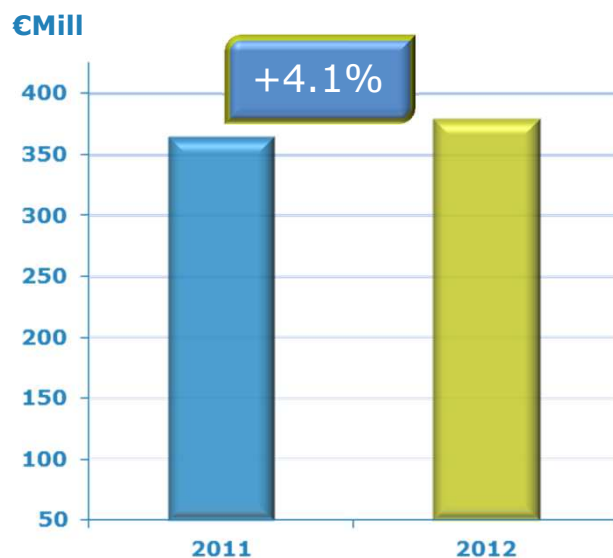
Strict OPEX control within the efficiency plan of the Company

EBITDA below 2012 target due to the delay in the integration of Naturgas and the variation in the expected consolidation methods

Note: Homogenizing total revenues and operating expenses mainly due to the effect of the Gaviota underground storage, the 40% participation in Altamira (Mexico), as well as other non-recurring accounting effects, growth would be 6.8% in total revenues and -1.2% in operating expenses

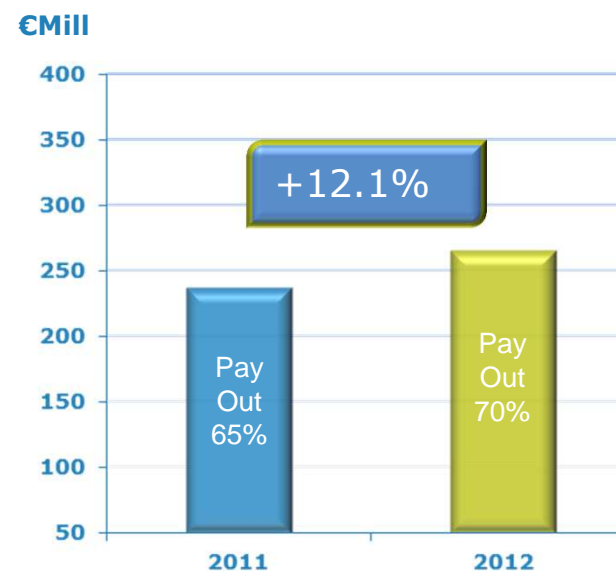
# Results and dividend evolution

## Net profit



Investments, acquisitions and cost control (opex and financial), key factors supporting the net profit growth above the annual target.

## Dividends



Dividend growth well above the 8% target established for 2012.

Note: Pay Out increase applied to the results of 2012 and therefore the resulting dividend will be subject to approval at the Annual General Meeting to be held in 2013, according to the Spanish corporate law

# Investments and assets put into operation

## 2012 investments



**€761.4 mill**

38% higher than the annual target of €550 mill

## 2012 Assets put into operation



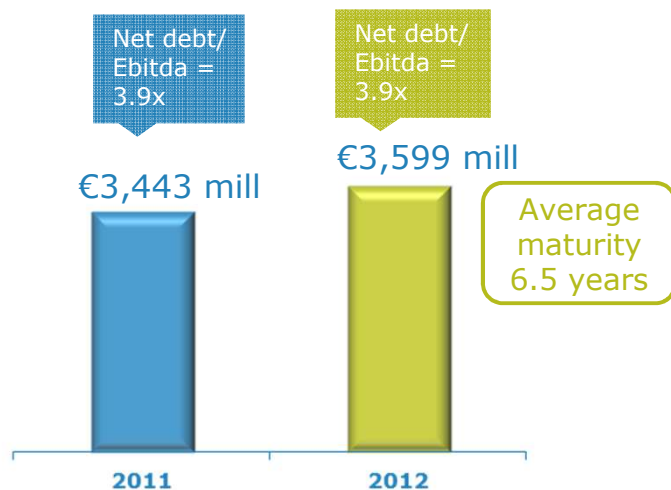
**€994.4 mill**

32% higher than the annual target of €750 mill

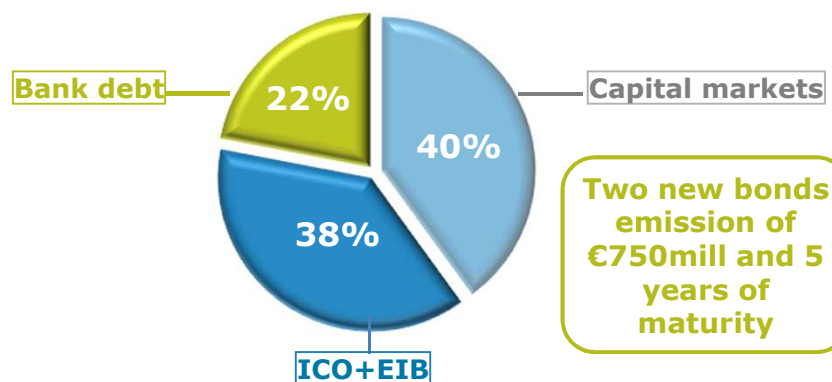
Annual targets widely surpassed and new historical record of assets put into operation.

# Financial structure and liquidity

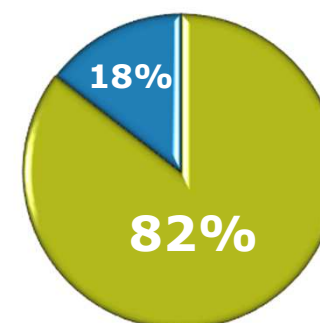
## Net Debt (mill€) 31 Dec



## Types of debt



## Debt structure



■ Fix ■ variable

## Available Liquidity 31-Dec-2012

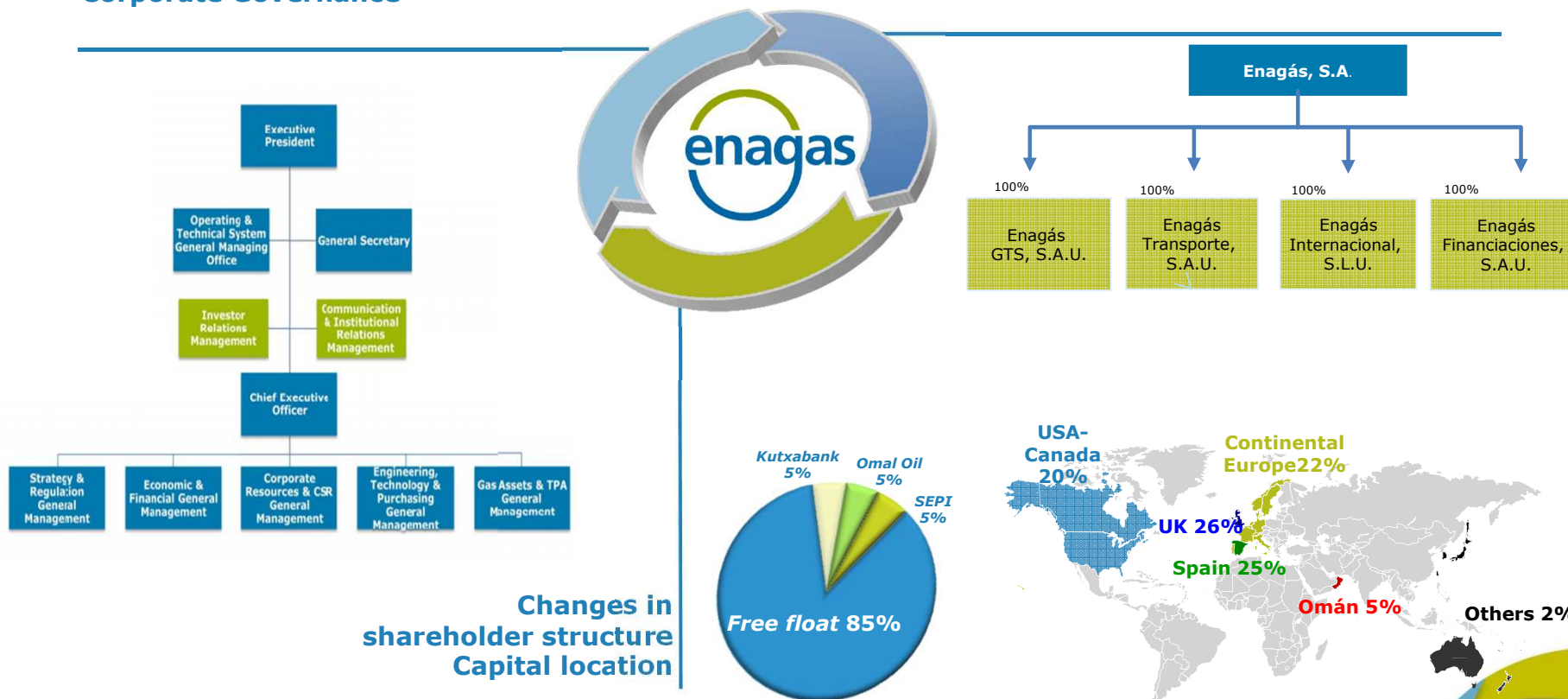
€2,232 mill



# Organizational and shareholder structure

**Strengthening the organizational structure to adapt to the best practices of Corporate Governance**

**New holding structure and accreditation by the CNE and the European Union as TSO**



**Changes in shareholder structure  
Capital location**

# Summary

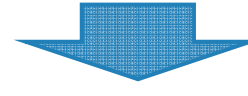
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## Strategic view: *Drivers*

### Strategics

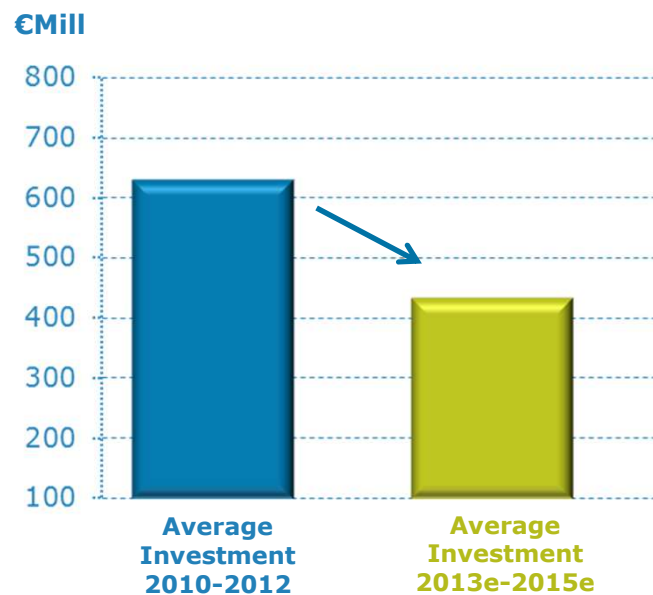
- 
- 1 Core business as a priority: Regulated assets in Spain
  - 2 Improvement in the remuneration policy of shareholders
  - 3 Take advantage of international growth opportunities
  - 4 Sustainability as driver for the development of Enagas business

### Financial

- 
- 1 Realistic and profitable Investment Plan
  - 2 Strong financial and liquidity position
  - 3 Value creation through operating efficiency and financial structure
  - 4 Growth trend continues in net profit and dividend

# Decrease in investments of Spanish regulated assets

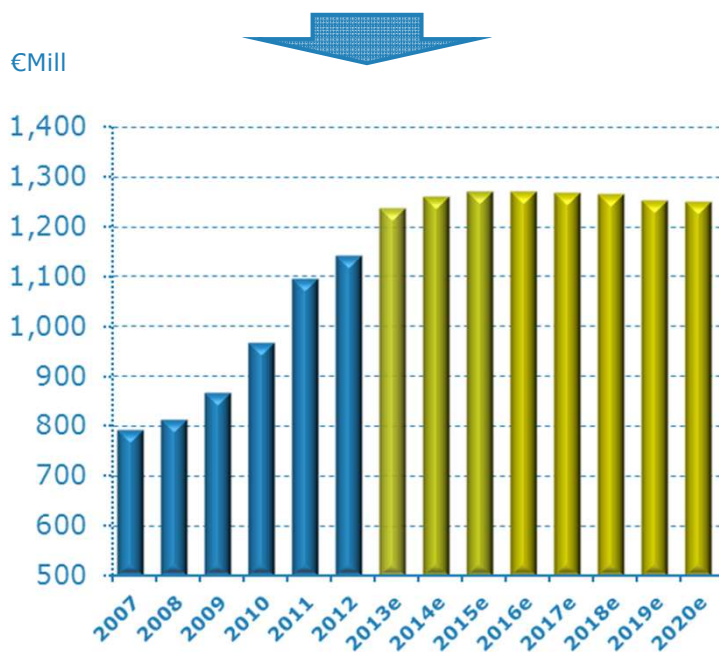
## Regulated investments in Spain



- 1 Enagas has always been a step ahead, anticipating realistic investment scenarios to the market
- 2 Since 2007, Enagas investments estimates have been prudent and realistic, in line with the changes in the economic and energy environments
- 3 Part of the investments temporarily "frozen" by the RDL 13/2012, were communicated and anticipated by Enagás
- 4 This scenario of lower organic investment in Spain has been complemented by Enagás, making some acquisitions since 2009 that are key for the future growth of the Company
- 5 For the 2013-2015 period there is still a significant volume of regulated investment in Spain that the Company will carry out

# Core business as key priority: Regulated assets in Spain

## Regulated revenues



Stability as a result of the remuneration of the regulated asset base developed until 2012

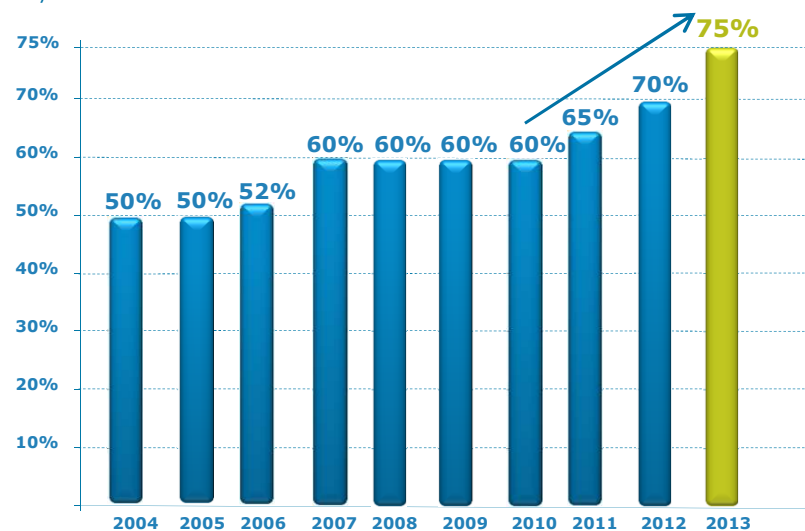
## Regulatory stability in a highly liberalized gas system

- 1 Ministerial order IET/2812/2012  
Overall, the methodology established in previous years is maintained
- 2 Liberalized Gas Sector, with high competition and gas prices fixed in international markets
- 3 Activities with reasonable returns and similar to our European comparables

# Shareholders remuneration policy improvement

## Dividend policy improvement

% Pay-Out



## Distributed dividends



Management commitment with investors

Pay Out up to 75% in 2013

Third consecutive Pay Out increase since 2011

Pay Out in line with our comparable companies

Note: The increase in the Pay-Out for 2013 approved by the Board of Directors, is subject to approval by the Annual General Meeting to be held in 2014, according to Spanish corporate legislation

## Strategic criteria for international investments



Investment in core business activities– transport, regasification and underground storage, selecting projects and acquiring participations that allow Enagas to create further value by applying its know how and expertise in these assets



Maintaining a level of risk and returns similar to the ones of our current business, rigorously selecting opportunities as demonstrated by the Company with its track record



Obtain stable and predictable cash flows, maintaining our debt level within the limits set out in the Strategic Plan



Search for partners that provide **local market expertise** and complementary skills to Enagás

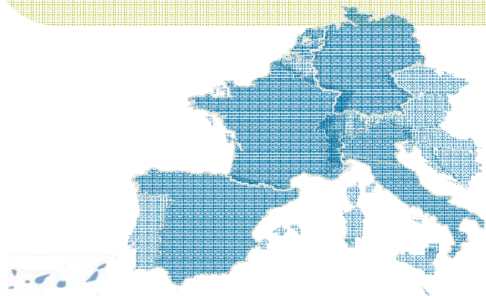


Maintain a record of excellence in operations, safety and environment and the commitment with sustainability

# Building blocks of the international growth strategy

## Building on experience as TSO

- Management of complex gas systems (renewable backup)
- Give priority to core business of regulated assets by promoting Iberian gas corridor
- Develop a relevant and influential role in the future European consolidated scenario (LNG leading position in Europe)
- Strengthening relations with European regulators and transporters
- Take positions in the integration of the European gas market, through alliances and minority stakes in key projects and / or selected assets (Stable profitability defined in long-term contracts)



## Consolidate our position as a global experts in LNG regasification

- Create through value the know-how in the regasification activity
- Industrial partner for the development and operation of regasification plants
- Significant stakes to allow management influence and provide adequate margins in the development and operation
- Markets with economic and regulatory stability, affinity relationships, protection of foreign investment, relevant potential development of gas infrastructure and international credibility

## Developing natural gas infrastructure in emerging countries

- Replicate Enagás model, developing and operating an asset base in selected markets, complementing the activity in Spain
- Regulated or not regulated assets with guaranteed returns under long-term contracts, in which Enagás can influence in their development and operational management,
- Special focus on Mexico and Chile





# México



## Macro perspectives

- 14th economy in the world and 2nd in Latin America according to the IMF for 2011
- Estimated average annual growth of the national economy of 3.5% for the period 2010-2025
- UN puts it in 17th place among the countries receiving foreign investment because of its low risk profile

## Gas market

- In the period 2011-2026, demand for natural gas will grow at a CAGR of 2.6%, mainly because of the development of combined cycles (13,400 MW)
- The reduction of natural gas prices in North America has led to an increase in demand for gas in Mexico

## Infrastructures

- The existing capacity of natural gas transmission is at maximum utilization, so it requires a pipeline expansion plan
- CFE estimates that the existing 11,500 km of pipelines will increase to 16,000 km by 2025 in order to be able to meet the country's consumption
- The regulator gives strategic relevance to the LNG business and to the three existing plants

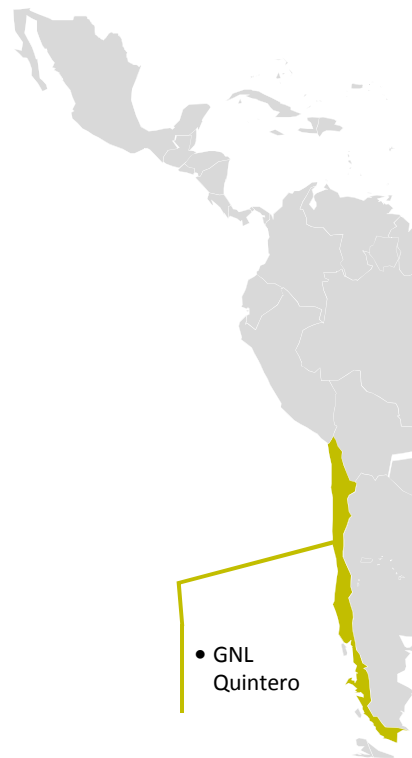
## Enagas current positioning

- Excellent relationship with regulators (Energy Regulatory Commission), SENER (Energy Secretary) and CFE (Federal Electricity Commission)
- Deep knowledge of competitors in the country
- Participation in the Altamira regasification plant (asset manager proposed by Enagás ) and current development of Morelos pipeline

## 2013-2015 Outlook

- New logistic services in Altamira Plant: Increase of tank loading capacity and strategic use of LNG storage
- Possible extension with a new LNG tank
- Pipelines: Infrastructure developments associated to the construction of combined cycles (CFE) or associated with the structuring of the gas system (PEMEX)
- Strategic: Active participation in the plans of consolidation and integration of Mexican gas system. Maintaining and strengthening the current relationships with the regulator and other agents

# Chile



• GNL Quintero

## Macro perspectives

- The OECD expects an average annual growth of the national economy of 2.5% over the next five years
- Sustained growth, low country risk, low and stable external debt. The Chilean economy is under an expansion phase

## Gas market

- Until 2015, it is expected that natural gas demand will grow at a rate between 8% - 10%, mainly due to the development of new combined cycles
- The use of natural gas in the generation mix will increase from 10% to 17.2% by 2020
- Low diversification of sources of supply: LNG as alternative for the long-term energy supply of the country

## Infrastructures

- Importance of LNG and regasification plants in order to guarantee the gas supply in the country
- 2 plants in operation (GNL Quintero and GNL Mejillones)

## Enagas current positioning

- Excellent relationship with regulatory bodies (CNE)
- Deep knowledge of competitors in the country
- Participation in GNL Quintero regasification plant

## 2013-2015 Outlook

- GNL Quintero expansion: Tank loading, vaporization capacity increase and new LNG tank
- Increasing importance of renewable energies and possibility of using the gas system as back-up

# Summary

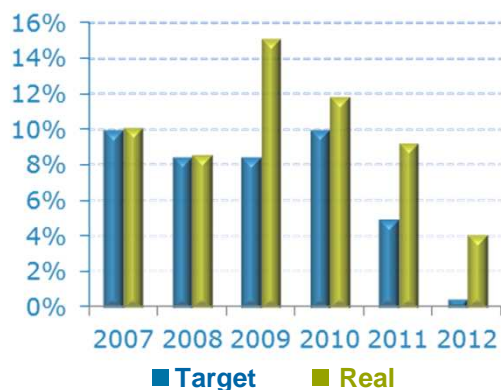
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# Targets met since 2007

## Investments



## Net profit growth



## Business Plan 2010-2014 Targets

Investment average €700mill

Assets put into operation average €700mill

EBITDA TACC +10%

Net profit TACC +7%

Dividend TACC +7%

Net debt/EBITDA Max 4.2x

Funding/Liquidity

## Current results 2010-2012

Investment average €780mill ✓

Assets put into operation average €800mill ✓

EBITDA TACC +10% ✓

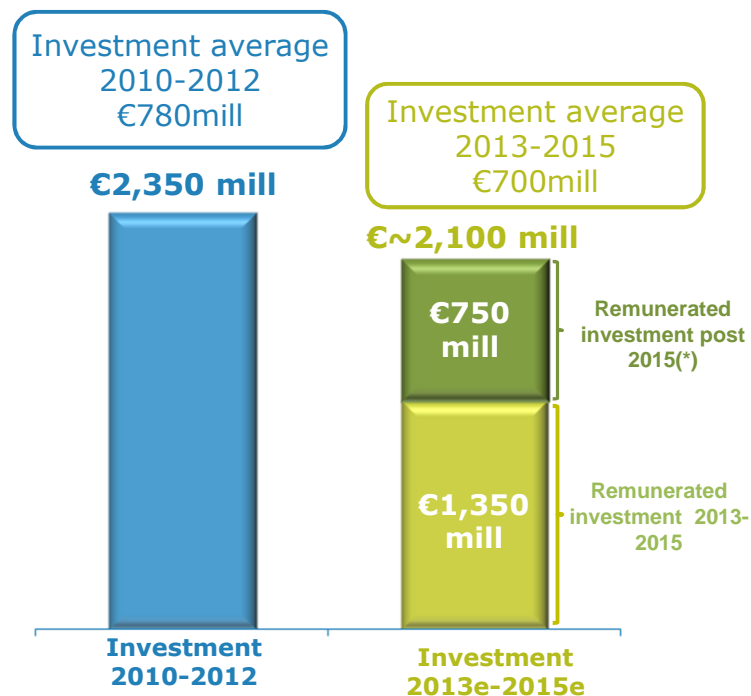
Net profit TACC +8.5% ✓

Dividend TACC +14.3% ✓

Net debt/EBITDA 3.9x ✓

Increase in the average life of debt, optimum coverage, sources diversification and increase of liquidity ✓

# 2013-2015 outlook: Investment



- Regulates business investments in Spain 2013e-2015e

**€1.3bn (62%)**
- Acquisitions/development of core business investments and expansion in acquisitions 2013e-2015e

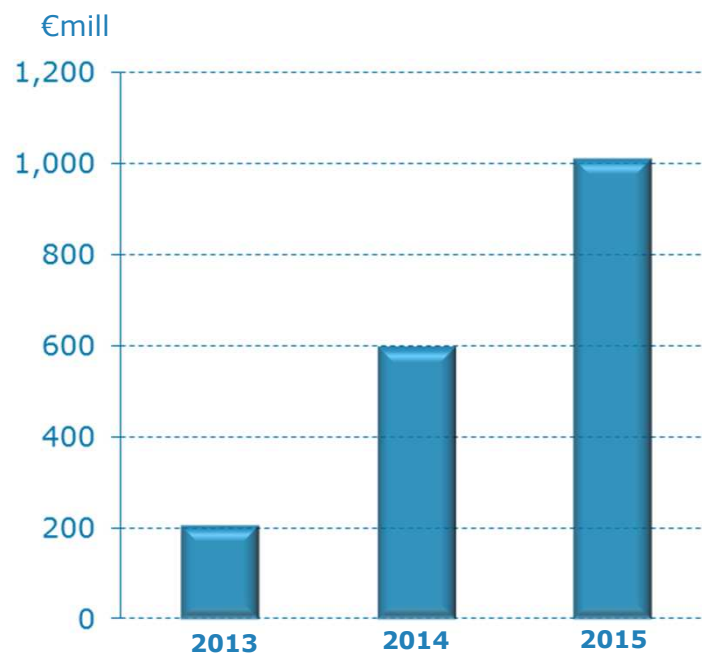
**€0.8bn (38%)**

The core business investments and acquisitions made, the organic investment planned until 2014 and the potential core business acquisitions being analyzed allows to maintain the investment plan 2010-2014

Note: Acquisitions made during the period 2013-2015 are included for their EV value  
 (\*)The remunerated investment post 2015 corresponds mainly to Gascan (put into operation after 2015) and to Castor UGS, that following prudent policies and still lacking the recognized value and the final financing model of the project, has no contribution in the analyzed period

# Financing

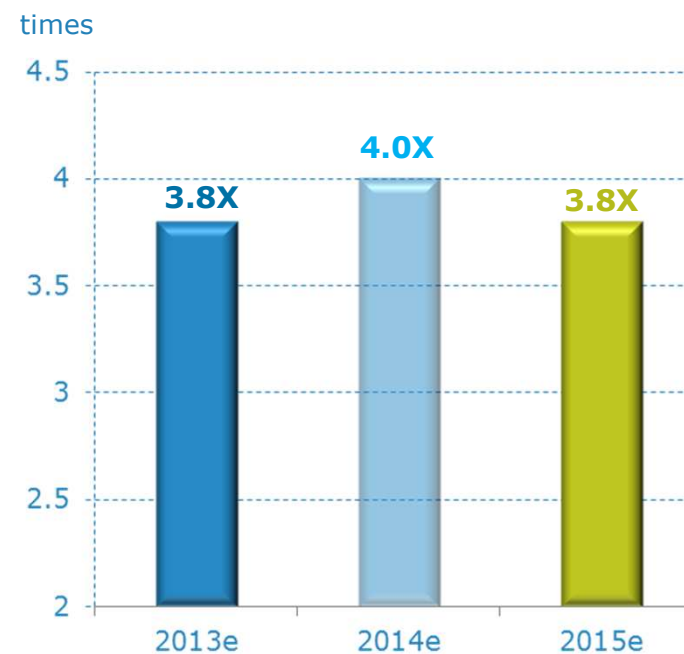
## Maturities 2013-2015



Sufficient resources and good cost for all the needs for the period 2013-2015

The current liquidity is 20% higher than the debt maturities in the period

## Leverage (Net debt/EBITDA)



Debt level below the levels established in the SP 2010-2014 (~ 4.2x Net Debt / Ebitda)

# Net profit growth

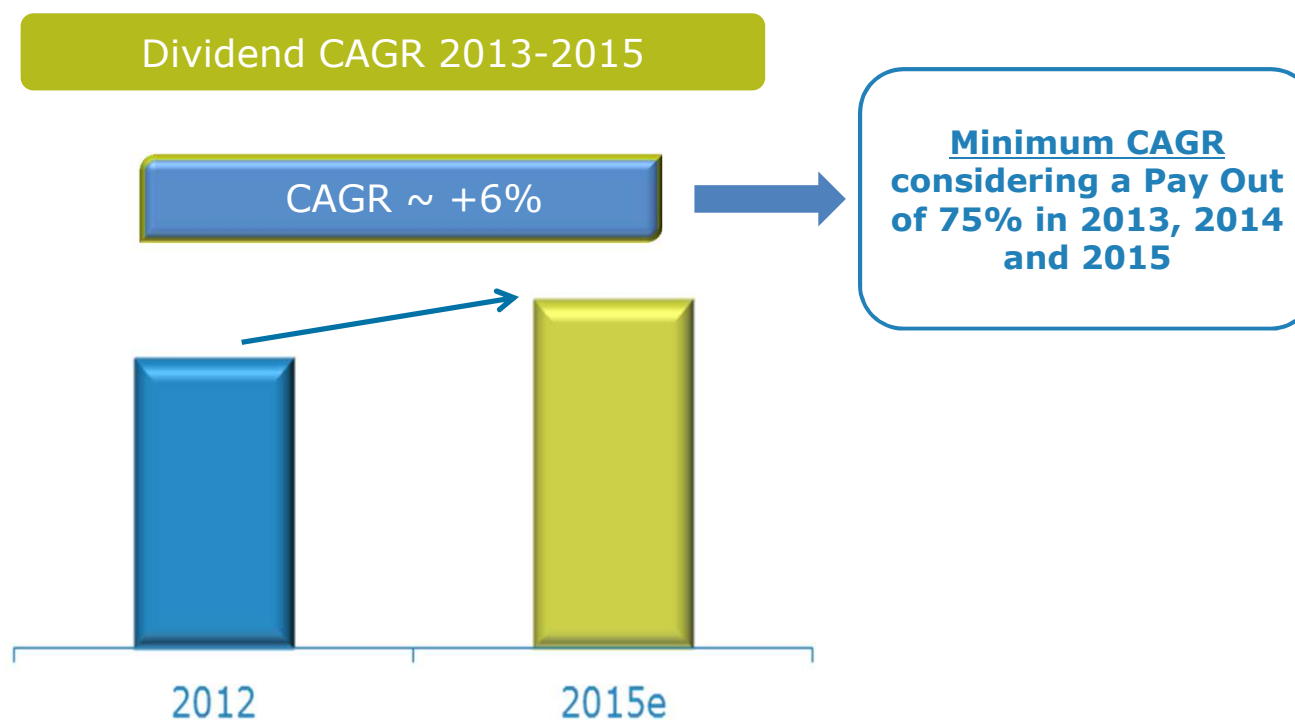
Net profit CAGR 2013-2015



Solid and prudent assumptions and projections developed within the current context of the economy and the energy sector

Note: Naturgas has been consolidated in the period by global integration from February 2013  
 In 2013 Altamira (Mexico) and BBG participations have been included by the proportional consolidation method, changing to consolidation by the equity method from 2014  
 All additional acquisitions considered in the analyzed period have been consolidated by the equity method

# Dividend growth



The Pay Out goes up to 75% in 2013

Note: The increase in the Pay-Out for 2013 approved by the Board of Directors, is subject to approval by the Annual General Meeting to be held in 2014, according to Spanish corporate legislation



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## 2013 Targets



**Capex: €650mill**



**Assets put into operation: €550 mill**



**EBITDA growth: +9%**



**Net profit growth: +5.5%**



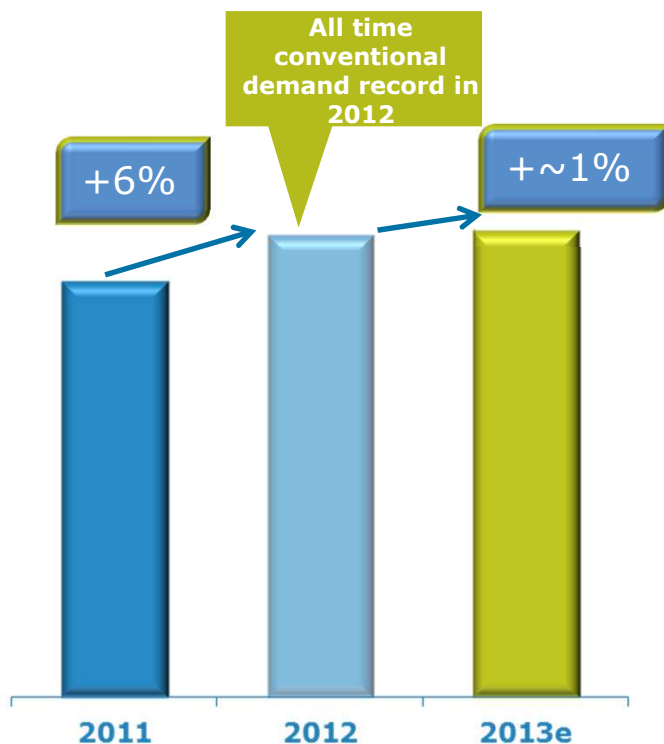
**Dividend growth: +13% (Pay Out 75%)**



**Average cost of debt: ~ 3.25%**

# Natural gas demand

## Conventional demand



## Gas demand perspectives

All time conventional demand record in 2012

In 2013 conventional demand will have a moderate growth supported by the cogeneration and a higher domestic and commercial penetration

In the medium term we expect a growth in demand for combined cycles as an alternative to traditional energy sources and renewable back up

Possibility of future increases in demand associated with Spain's role as a transit country for security of supply and increase of competition in Europe

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# Conclusions

## 2012 Results

- Meeting the targets for the sixth year in a row despite the tough economic environment
- 12% of dividend growth (vs. 8% target)
- Stock price up by +13% in 2012. (best performance stock in the spanish energy sector)
- Strengthening the organizational structure to adapt to the best practices of Corporate Governance (new CEO) and homologation as TSO by the EU

## Strategic priorities

- Core business as a priority: Regulated assets in Spain.
- Improvement in the remuneration policy of shareholders: Pay Out up to 75% in 2013
- Three strategic axis for international growth opportunities. Focus on Mexico and Chile
- Sustainability as business driver

## Outlook 2013-2015

- Prudent in all the targets set for the period 2013-2015 due to the complex energy and the economic situation
- 2013-2015 average annual investment of €700 mill (62% Regulated investment in Spain)
- Sufficient resources for all the needs for the investment plan
- 2013-2015 Net profit CAGR up to 4% and dividend CAGR up to 6% considering a minimum Pay-Out of 75% for 2013, 2014 and 2015

## 2013 Targets

- Capex and assets put into operation: €650 mill and €550 mill respectively
- EBITDA +9%
- Net profit growth +5.5%
- Dividend growth +13%
- Average cost of debt: ~ 3.25%

The track record of the Company, meeting the targets for the sixth year in a row, proves the reliability of the projections and the future sustainable growth

## Sustainability as driver for the development of Enagas business

Enagás maintains its commitment with **quality, excellence and sustainability** in its new challenges, both in the management of its assets in Spain, and in its international growth

To do so, Enagás has updated its CSR strategy (**Vision 2020**) defining **three strategic objectives**:



**Safe and reliable Company**



**Sustainable business**



**Excellent capabilities**



Enagás management model received in 2012 **500+ EFQM Certification**



Enagás is one of the 100 **most sustainable corporations** in the World, global leader in utilities and the first Spanish company according to the index **Global 100**



Enagas is the only Spanish company listed in the index **Vigeo World 120**

Enagas is also member of **DJSI, FTSE4Good, ETHIBEL, STOXX**, etc





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