

2024 RESULTS — Strategic update 2025-2030















2024 results and 2025 targets





Key milestones in 2024 that reinforce the strategy

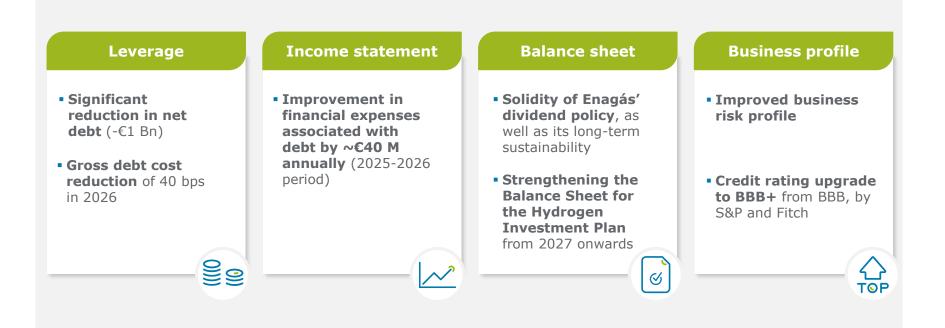
2024, a key year for Enagás with an improvement in the company's business risk profile and a significant reduction in the level of leverage



Strengthening the balance sheet to undertake renewable hydrogen investments from 2027 Enagás rating improved to BBB+ **01** 02 03 04 05 06 07 08 **1.2** Tallgrass Energy



Sale of stake in Tallgrass Energy for \$1.1 billion





ICSID sides with Enagás in GSP award

It stressed that the company acted in good faith as a third party and left Enagás' reputation and honour intact

 Closing a long process of uncertainty of more than seven years since the early termination of the GSP contract

1.3 GSP award resolution

 ICSID sides with Enagás (20/12/2024) and condemns Peru to pay the company \$194 M¹ for the violation of the Agreement for the Promotion and Reciprocal Protection of Investments, signed between the Republic of Peru and the Kingdom of Spain (APPRI)

- Other amounts not considered in the award and which could represent a potential improvement to the arbitration award:
 - ~ \$94 M² request for rectification of the award due to a possible material error in the quantification of compensation
 - ~\$230 M bank guarantees and performance bond.
 Potential recovery through GSP's bankruptcy proceedings subject to ICSID arbitration
- The Tribunal also considers that the inclusion of Enagás Internacional in category 2 of Law 30737, which prevents the company from repatriating the dividends of its subsidiary Transportadora de Gas del Perú (TGP), constitutes a violation of the Spain-Peru APPRI

Note 1: Principal plus interests. The loss from the GSP award (€326.3 M) is tax deductible and has a positive impact of €80.6 M on corporate tax

Note 2: Enagás' percentage of stake in GSP has not been taken into account for the calculation of the expenses associated with the maintenance of the concession assets during the first year and non-compliance 6 with the investment schedule



Contributing to the security of supply in Spain and Europe

100% availability of facilities and security of supply

Sustained growth of industrial demand (+4%)

Daily record of demand in the last two years, with **1,671 GWh/day** driven by gas demand for electric generation (Dec. 11)

Periods of low wind and solar generation have been covered by +85% by combined cycles to guarantee the electricity supply (Dec. 8-11)



Spain has received **natural gas from 14** different **countries**, positioning itself as a key entry point for LNG to Europe

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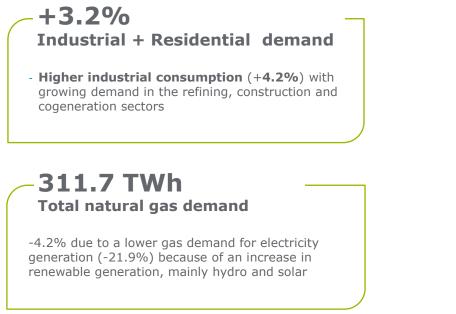
100% filling of the Underground Storage Facilities in August, exceeding the filling obligations established according to European and national regulations

Spain, the first EU country to define detailed rules and procedures for monitoring, control and authorisation of vessel loadings carried out in the System to ensure that the reloaded LNG does not come from Russia

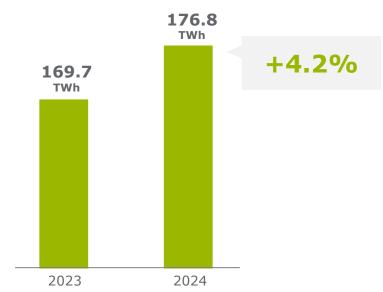


Evolution of natural gas demand

Natural gas is essential for industry and guarantees electricity supply



Industrial demand





Financial results above annual targets

€M	2024	2023	Var. %
Total revenues	913.2	919.6	(0.7%)
Operating expenses	(338.4)	(338.8)	(0.1%)
Results from affiliates	185.8 ¹	199.5 ¹	(6.8%)
EBITDA	760.7	780.3	(2.5%)
Depreciation and amortisation	(292.6)	(271.2)	7.9%
PPA	(39.4)	(52.1)	(24.5%)
EBIT	428.7	456.9	(6.2%)
Financial result	(58.9)	(82.5)	(28.6%)
Corporate income tax	(59.2)	(73.6)	(19.6%)
Non-controlling interests	(0.6)	(0.5)	19.1%
Net Profit (without non-recurring impact)	310.1	300.3	3.2%
Asset rotation impacts and GSP award	(609.4) ²	42.2 ³	
Net profit	(299.3)	342.5	

- The impact of the regulatory framework on revenues has been offset by the increase in other regulated revenues (mainly COPEX, REVU increase and others)
- Recurring operating expenses below annual maximum growth target (~ +1%) in line with those of 2023
- EBITDA above target for the year (C730/C740 M) by effectiveness of Efficiency Plan in expenses and good performance of Affiliates

Improved financial result, mainly due to higher revenues associated with cash remuneration and debt reduction

 Net Profit above the high range of annual target (€270/€280 M), excluding impacts of asset rotation and GSP award

Note 1: Different consolidation scope in 2023 and 2024, due to asset rotation

Note 2: Accounting loss on the sale of Tallgrass Energy which is broken down into -€356.2 M of impact on financial results (which includes €42 M of translation differences) and -€7.5 M of impact on corporate income tax. Loss due to GSP award, which is broken down into -€326.3 M impact on financial results and €80.6 M positive impact on corporate tax

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Note 3: Capital gains from closing of Morelos gas pipeline sale which breaks down into €46.7 M impact on financial results and -€4.5 M impact on corporate income tax





Strong reduction in net debt and financial expenses following the sale of Tallgrass Energy



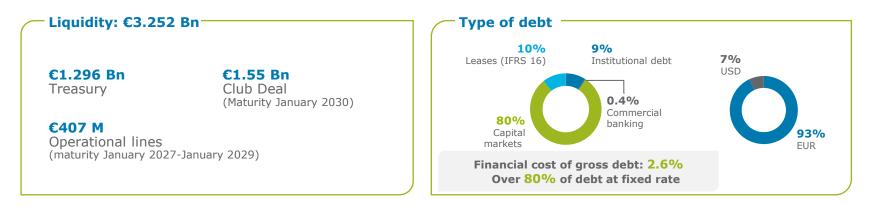
Note 1: The amount of net investments includes the divestment of TGE and investments in national and European infrastructure (Stade)

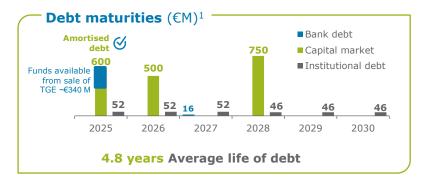
Of the sale price of Tallgrass Energy, \$95 M are deposited in a scraw until the IRS (Internal Revenue Service) issues a certificate of exemption from the withholding tax, which recognises that Enagás Holding USA has made a loss from the sale of its stake in Tallgrass Energy and therefore has no tax obligations to the American tax authorities. The estimated time to obtain the aforementioned certificate is between 6 and 12 months from the closing of the operation





Financial structure at the end of 2024



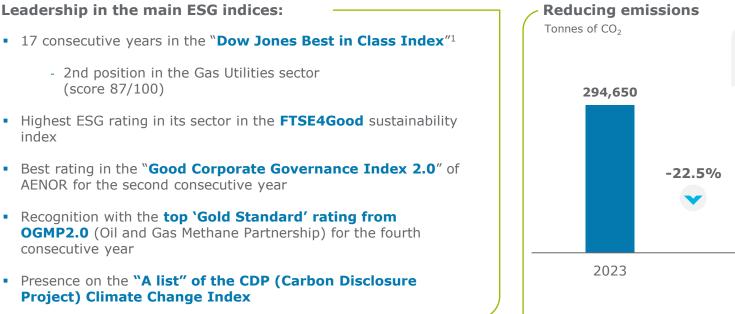






1.9 Progress on sustainability

Leadership in sustainability and achievement of CO₂ emission reduction targets



- 2nd position in the Gas Utilities sector (score 87/100)
- Highest ESG rating in its sector in the FTSE4Good sustainability index
- Best rating in the "Good Corporate Governance Index 2.0" of AENOR for the second consecutive year
- Recognition with the top 'Gold Standard' rating from **OGMP2.0** (Oil and Gas Methane Partnership) for the fourth consecutive year
- Presence on the "A list" of the CDP (Carbon Disclosure **Project) Climate Change Index**



-5% target surpassed

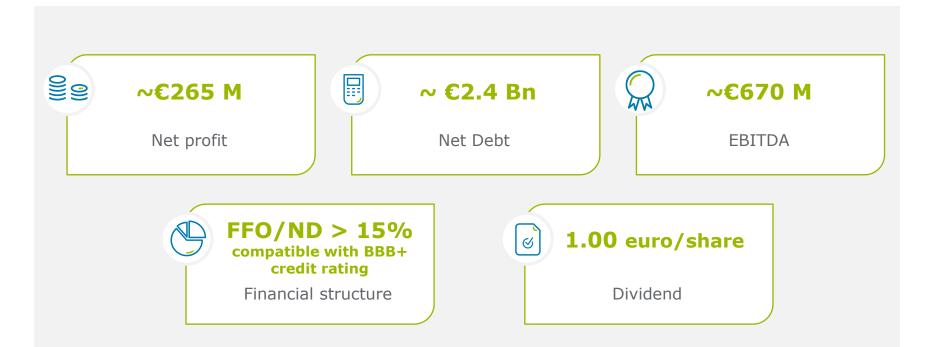
228,155

2024



enagas

2025 Targets









High execution of the Strategic Plan





Execution of the three strategic axes



- 100% availability of facilities and security of supply
- Strategic focus on Spain and Europe

2. Efficiency Plan

Transformation plan

 Thorough control of operational and financial expenses 3. Leadership in the development of renewable hydrogen and other molecules related to the energy transition

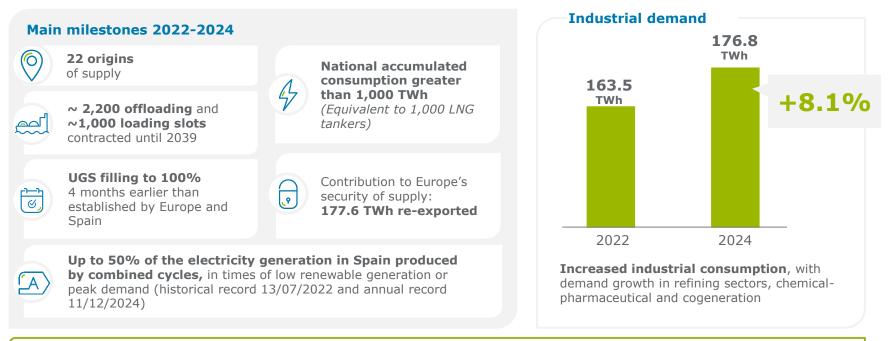
- Decarbonisation and fighting climate change
- Sustainable growth



01 02 03 04 05 06 07 08 2.2 Security of supply

100% availability of the Gas System

~ €10 Bn savings on the national energy bill due to the price spread between Spain and Europe (2022-2024)

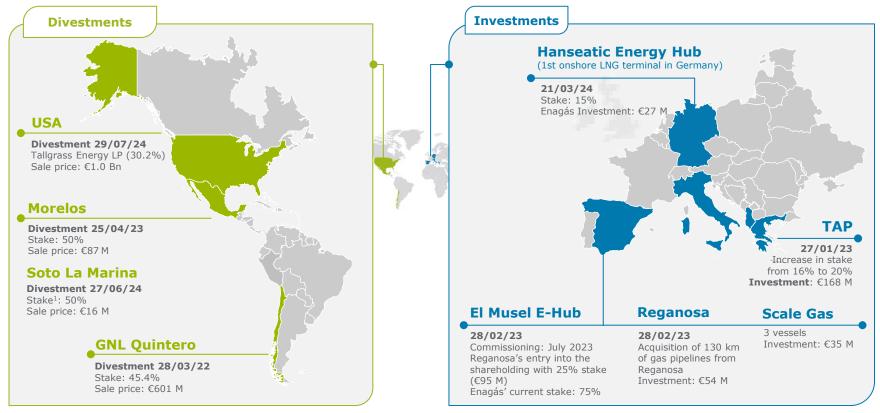


Resilience of the Gas System to adverse meteorological phenomena such as DANA October 2024 and evolution of the risk map incorporating those derived from climate change



01 02 03 04 05 06 07 08 2.3 Asset rotation

Strategic focus on Spain and Europe







Main indicators 2022-2024

Effectiveness of the Efficiency Plan: exhaustive control of operational and financial expenses









Energy context. Natural gas infrastructure for the energy transition

01 02 03 04 05 06 07 08 **3.1** Energy context



Business environment with increasing complexity

Geopolitical context

- Persistence of armed conflicts in the Middle East and the prolongation of the war in Ukraine with new sanctions against Russia
- Changes in government and energy policies on a global scale (United States ...)

Security of supply

- Reconfiguration of gas flows after the invasion of Ukraine, with a boom in LNG trade
- Growing role of gas infrastructure as support for the electricity sector and to facilitate the energy transition



Energy transition

- Greater global investment in clean technologies with Europe playing a leading role
- Development of green molecules and CO₂ capture technologies for long-term decarbonisation, complementary to electrification

Volatility in energy markets

Need for resilient and interconnected energy systems

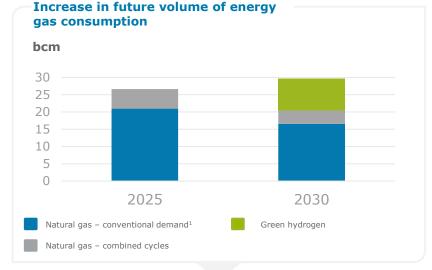
Need for new energy vectors for climate neutrality

Focus on competitiveness and strategic autonomy

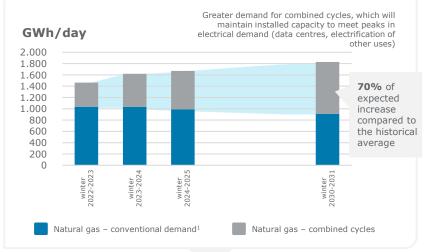


Key role of natural gas infrastructure in Spain

Greater future volumes of energy gases with increasing peaks in natural gas demand



Peak growth in natural gas demand



Gas infrastructure will continue to guarantee the competitiveness and security of supply for the industry,

facilitating decarbonisation through its progressive swipe to hydrogen

Source: Internal preparation based on the PNIEC (National Integrated Energy and Climate Plan) 2023-2030 Note 1: Conventional demand includes industrial, residential/commercial, cogeneration and transmission demand Fundamental role of gas infrastructure as a backup to the electrical system through combined cycles and other energy storage mechanisms, among which hydrogen stands out, in a context of increasing penetration of intermittent renewable generation

with a nuclear decommissioning plan and strong increase on demand for **data centers** (electricity consumption: 2,500 MW of data center power by 2030, according to the Government's AI Strategy 2024)





The key role of LNG terminals

LNG terminals will be key in the short and medium-term, with new roles in the energy transition

Security of supply. Contribution of Spanish terminals



~30%

EU regasification capacity

∼**40%** EU tank storage

capacity

- Decarbonisation of maritime transport

LNG and bioLNG in the short and medium-term and $\rm NH_{3},$ methanol and synthetic LNG in the medium and long-term

- x9 bunkering from Enagás terminals (2022-2024)
- 84% bunkering in Spain carried out with vessels participated by Enagás (2024)
- Spain, pioneer in bioLNG supply thanks to the certification of terminals in Huelva and Barcelona

Decarbonisation and energy efficiency industry

- Barcelona, 1st global urban network with use of residual cold from regasification as sustainable energy for industrial, tertiary and residential sectors (agreement between Enagás, Veolia and Barcelona council)
- Use of regasification facilities and residual cold from regasification for the development of CO₂ logistics chain







Consolidation of green hydrogen as an energy vector

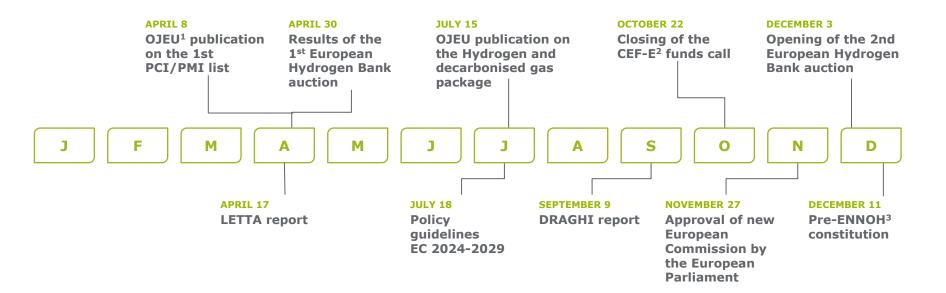
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4.1 Leadership in the development of hydrogen in Europe



Europe confirms its commitment to hydrogen in 2024

The new European Commission reinforces the commitment to green hydrogen and its infrastructure as essential requirements for the strategic autonomy, decarbonisation and competitiveness

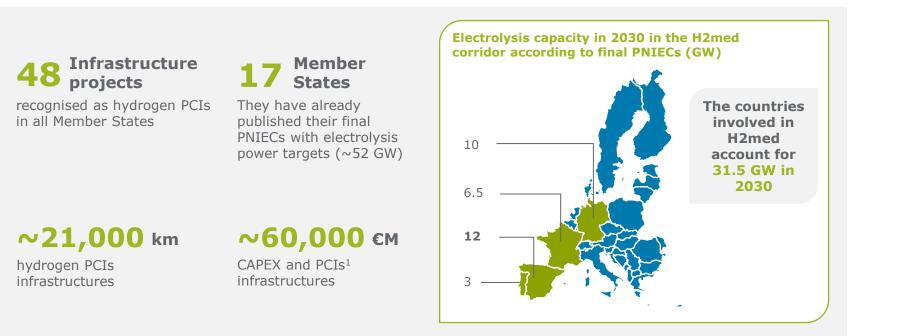


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4.1 Leadership in the development of hydrogen in Europe



EU Member States progress in hydrogen development

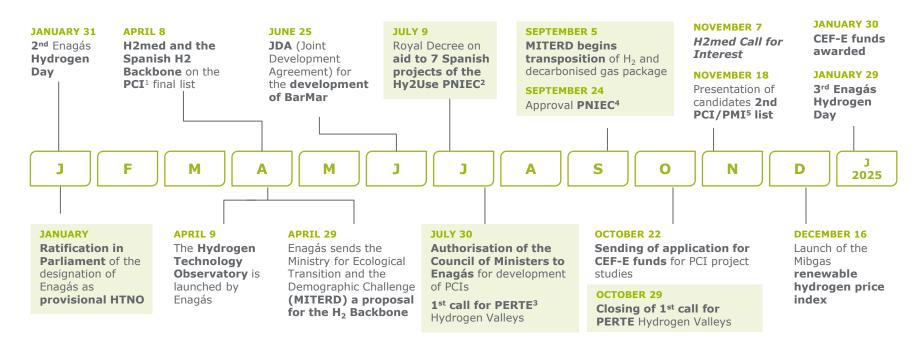


4.1 Leadership in the development of hydrogen in Europe



Spain and Enagás, at the forefront of the energy transition in Europe

The PNIEC reinforces Spain's leadership, one of the first countries to begin the transposition of the European Hydrogen and Decarbonised Gas Directive



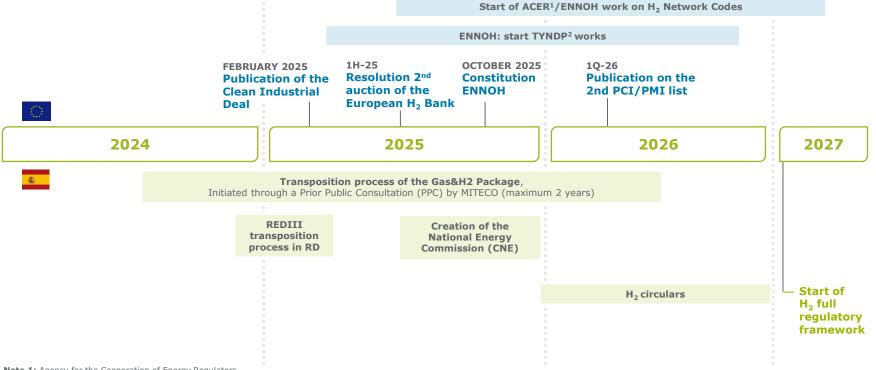
Actions of the Government of Spain

Note 1: European Project of Common Interest Note 2: Important European Project of Common Interest Note 3: Strategic Projects for Economic Recovery and Transformation Note 4: National Integrated Energy and Climate Plan Note 5: Project of Mutual Interest 4.2 Regulatory progress in Europe and Spain



Upcoming regulatory milestones in Europe and Spain

Renewable hydrogen will complete its regulatory framework by 2027



01 02 03 **04** 05 06 07 08

4.2 Regulatory progress in Europe and Spain

3rd Hydrogen Day

Strong institutional support and significant business progress



Pedro Sánchez President of the Government of Spain

"Spain is the world's most promising epicentre of green hydrogen"

"We are very excited, committing to projects such as H2med, which will be just one piece of this framework of the hydrogen backbone, the first great continental green energy corridor"



Teresa Ribera

Executive Vice-President for a Clean, Just and Competitive Transition at the European Commission

"Green hydrogen is key to the European strategy for energy autonomy and competitiveness"

"H2med will contribute to creating a cohesive and efficient hydrogen ecosystem across the continent that connects producers and consumers"



Cani Fernández Chairwoman of the CNMC¹

"A flexible regulatory approach is essential to adjust the deployment of renewable hydrogen to the evolution of the market and technological capabilities"

"Spain has to stop being an energy island and hydrogen is probably the best opportunity we have to do this"

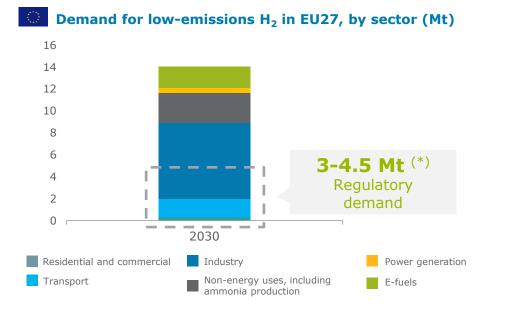
Participating companies announced significant progress in their projects

4.3 Development of the renewable hydrogen market



Hydrogen demand in Spain and Europe in 2030

The latest TYNDP forecasts hydrogen demand in 2030 in line with REPowerEU forecast flows through European corridors



Demand targets for renewable H_2 in **Spain** in 2030 according to the PNIEC consist of:

- Replacing 74% of the current consumption of grey H₂ in the industry
- Contribution of renewable fuels of nonbiological origin (RFNBOs) in the transport sector of 3.56%

0.8 Mt by 2030 Forecast demand in Spain, according to PNIEC targets

Source: TYNDP 2024 Scenarios Report (Ten Year Network Development Plan) prepared by ENTSO-G and ENTSO-E and published in May-24. National Trends+ Scenario, aligned with national policies established in the 2030 Energy and Climate Plans (PNIECs)

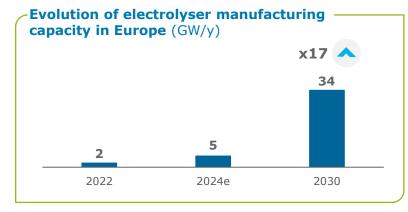
Note*: Based on REDIII and Refuel Aviation Regulation

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4.3 Development of the renewable hydrogen market

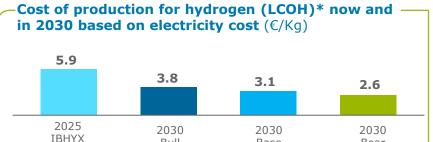


Industrial capacities and economies of scale drive the competitiveness of renewable hydrogen



Source: Prepared by the authors based on the Global Hydrogen Review 2024 of the International Energy Agency (IEA).

- Increased manufacturing capacity in Europe will drive reduction in production costs
- Global manufacturing capacity in 2030: China (30%), Europe (20%), USA (15%)



Base

scenario

€ 45/MWh

Bear

scenario

€ 35/MWh

Bull

scenario

€ 60/MWh

Source: MIBGAS and authors' own.

MIBGAS

Index

(Jan-25)

 MIBGAS launches the first Iberian index of renewable H₂ (IBHYX), with production cost in line with the first European Hydrogen Bank Auction (Spain, most competitive country)





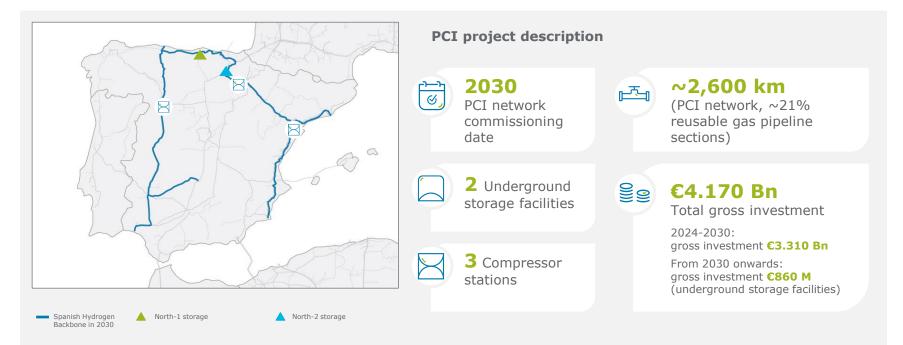


Energy infrastructure for a decarbonised future and catalyst for growth

01 02 03 04 05 06 07 08 5.1 PCI investments: Spanish Hydrogen Backbone



Spanish backbone infrastructure essential for decarbonisation and competitiveness



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5.1 PCI investments: Spanish Hydrogen Backbone



Proposal for new sections submitted to the 2nd PCI list

Network expansion planned from 2030 onwards with the incorporation of new axes



- Spanish hydrogen infrastructure included in the European Commission's PCI list, published on April 8, 2024
- Spanish hydrogen infrastructure submitted to PCI call for proposals in November 2024

H2med (included in the European Commission PCI list on April 8, 2024)

- 1 Guitiriz-Zamora hydrogen
 - pipeline Huelva-Algeciras hy

hydrogen.

Huelva-Algeciras hydrogen pipeline

1,480 Km

3 No

(4)

<u>9</u>0

Based on results of Call for interest from Enagás (042023)

It will connect production and demand centres and strengthen the

The capillarity of Spain's Hydrogen Backbone will contribute to

role of the Iberian Peninsula as a European hub for green

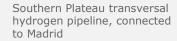
the competitiveness and decarbonisation of the industry

Northern Plateau transversal hydrogen pipeline

€2.135 Bn

investment

Estimated total gross





5.1 PCI investments: Spanish Hydrogen Backbone



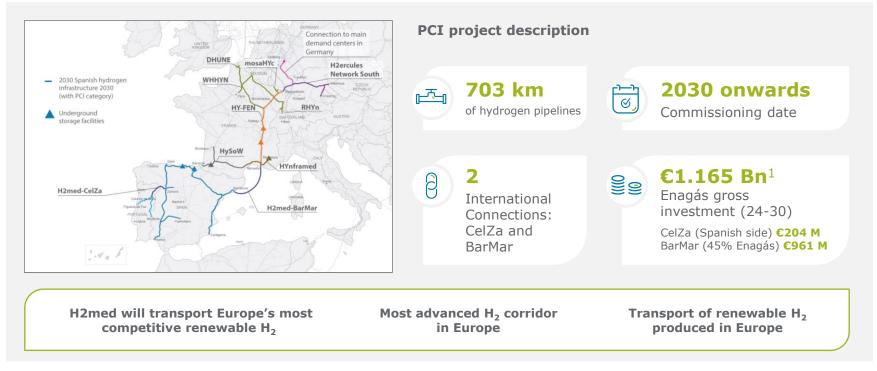
Progress according to the established schedule for commissioning in 2030

Permitting process (~36 months)			
2023 2024	2025 2026 2027	2029 20)30
STUDIES	DEVELOPMENT (Engineering, permits and purchases)	CONSTRUCTION COMMIS	SSIONING
DEC 2024 Start of the approval procedure	JANUARY 2025 Resolution of CEF funds studiesQ125 Awarding of basic and detailed engineering and documents for environmental impact assessment and administrative projectsFID (Final 		

01 02 03 04 05 06 07 08 5.2 PCI investments: H2med



H2med, a key project for Europe's decarbonisation and strategic autonomy



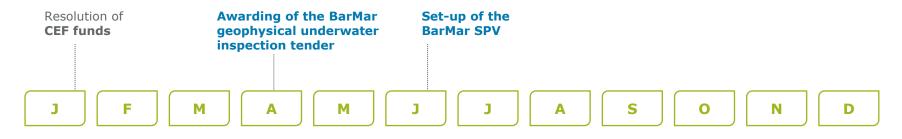
Note1: The gross investment amount only includes Enagás' 45% stake in the BarMar project and the Spanish part of the CelZa project

01 02 03 04 05 06 07 08 5.2 PCI investments: H2med



H2med will be the first pan-European hydrogen corridor

Next steps in 2025



Continuation of the **transposition process** of the Gas & Hydrogen Package

Other H2med milestones in 2025

- Award of the BarMar Environmental Impact Study
- Award of Pre-FEED Phase I of the BarMar Compressor Station
- Award of the basic engineering framework agreement for the CelZa hydrogen pipelines and compressor stations
- Award and deployment of the CelZa PPCP



5.2 PCI investments: H2med



Call for Interest H2med: high participation and support from the entire sector

168 companies, 528 projects in an open, transparent and non-discriminatory process

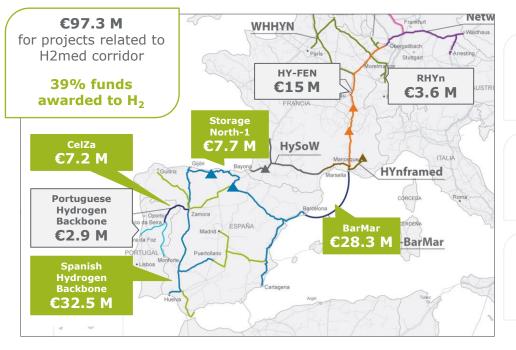






The Spanish Hydrogen Backbone and H2Med receive 100% of the European CEF funding requested from CINEA

Decisive support from the European Commission to the Spanish backbone infrastructure and H2med

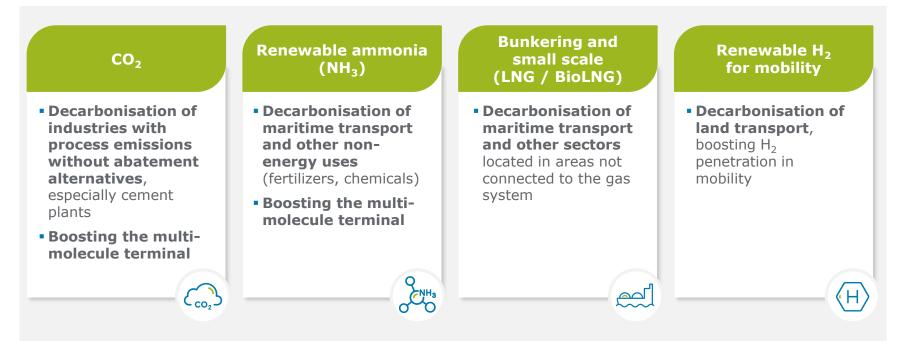


- In the total of this call, the European Commission will allocate almost €1.250 Bn in CEF grants for cross-border energy infrastructure projects
- CINEA has approved CEF funding of around €250 M in this call for development studies for hydrogen infrastructure projects.
- The funds granted for H2med corridor projects (€97.3 M) represent 39% of the figure approved by CINEA for hydrogen infrastructure

01 02 03 04 05 06 07 08 5.3 Scale Green Energy



Scale Green Energy: new partnership for the development of other infrastructures and services to boost decarbonisation



5.3 Scale Green Energy



Infrastructures will be essential for the development of new businesses that drive the energy transition

	CO ₂	Renewable ammonia (NH ₃)	Bunkering and small scale (LNG / BioLNG)	Renewable H ₂ for mobility
enagas	Construction and O&M of pipelines, liquefaction plants and CO₂ vessels , promoting the creation of CCUS logistics hubs around LNG terminals	Construction and O&M of ammonia port infrastructure around production concentration areas close to LNG terminals	Construction and O&M of LNG/bioLNG bunkering vessels and small-scale export terminals	Construction and O&M of hydrogen refuelling stations (HRS) for non-electrifiable fleets through a platform model that integrates all agents of the value chain
C Target	Decrease of 4 Mt/year of emissions in Spanish cement plants, with potential 10.4 Mt/y (Call for Interest)	Management of 1 Mt/year by 2030 in Huelva and Algeciras (higher concentration of declared projects)	 Contribution to LNG bunker business (x2 forecast demand 2023-2027), prioritising ships with a 'pull' effect in Enagás terminals Development of infrastructures in the Mediterranean and Northern Europe 	12 HRS in 2030 (estimated 15% in National Action Framework)
Degree of progress	 Agreements with 70% of main polluters Proposals to be submitted to Innovation Fund: MOSUSOL NETCO2 and CO2NECTA Progress with stakeholders: preferential right agreements signed (Votorantim, Holcim, CEMEX, Molins and Heidelberg) 	 Ongoing business development plan with a high degree of progress: High interest identified from promoters in potential collaborations with Enagás. Pre-agreements reached with two promoter companies Agreements reached with other European operators. 	 3 bunkering vessels: 50% Haugesund Knutsen (in operation), 50% Levante LNG (in operation) and 100% Canarias (under construction) Ravenna terminal (19%) Broad portfolio of projects in both bunkering vessels and small-scale terminals 	 1 HRS 7 LNG stations 8 CNG stations EcoHynet Project in development: Development of 6 HRS in European Transport Corridors (TEN-T) Support obtained from the European Commission (CEF- AFIF)

01 02 03 04 05 06 07 08 5.3 Scale Green Energy

Projects

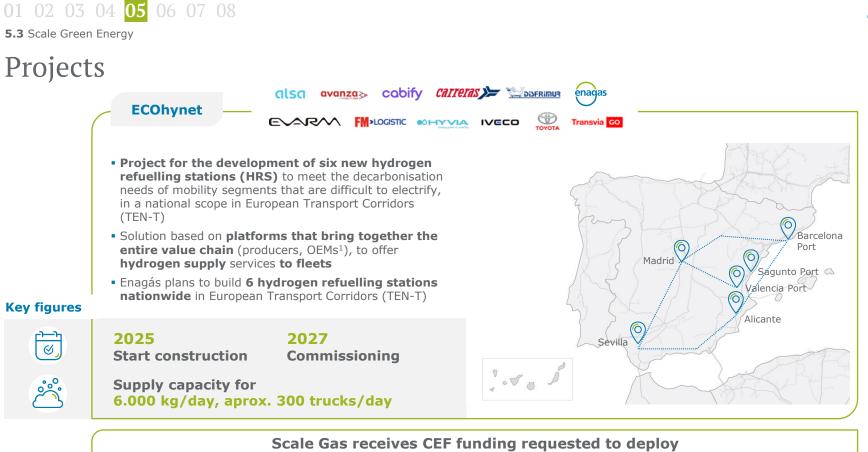
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<u>8</u>0 ~€130 M Total net investment





six hydrogen refuelling stations in Spain







Financial forecasts

6.1 Regulatory view: Natural Gas



Reasonable profitability of regulated activity as a whole

Role of Enagás and the Gas System Key aspects of the next remuneration infrastructure in the current regulatory period (2027-2032) period (2021-2026) critical for: Ensure Long-term gas infrastructure sustainability due to its reasonable **Ensure energy supply**, support the electrical profitability criticality in the energy system and integrate renewable energies transition Increase **competitiveness of** Spanish **industry**. Other FRR² **OPEX** Enagás, designated the most efficient TSO in items **Europe** according to CEER¹ Adequate capture of Standard costs Incentives for capital costs in line updated according continuity of supply Sustainability and financial health in the Gas and sustainability of with macroeconomic to present values System since 2016, allowing for a progressive developments and evolution over infrastructure the period reduction in tolls

Regulatory calendar

- RoR Publication of the methodology proposal (1Q2025)
- **Remuneration Framework Circulars** Consultation process in October 2025. Final text objective in July 2026

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6.1 Regulatory vision: Hydrogen



Development of a regulated hydrogen system, with a remuneration framework that guarantees reasonable profitability of the activity

Milestones for model approval

- Transposition into national legal framework of general bases included in the EU Package
- Transfer of powers to the new CNMC¹/CNE² (functions already included in the Bill to reestablish the CNE) for the development of the remuneration framework in regulatory circulars

Proposal for a model methodologically similar to that of natural gas, including:

- Incentive to promote the development of new infrastructure for renewable energy complying with energy policy guidelines
- Adequate remuneration of assets in progress and collection since investments are realized

 \bigcirc



Profitable and sustainable growth, compatible with a solid dividend policy, balance sheet structure, and compliance with credit metrics

Investments		Growth
		EBITDA (CAGR)
€4.035 Bn	2025 - 2026 €465 M	2024 – 2030 ~ + 2.5 %
2025 - 2030	2027 - 2030 €3.570 Bn	(base Dec.24)
		2026 – 2030 ~ +9.5%



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6.2 Main indicators





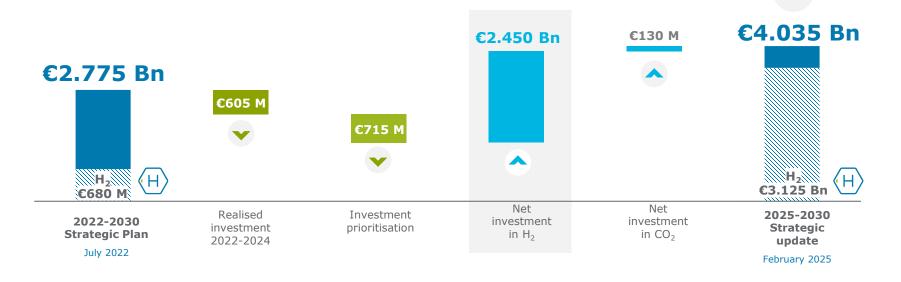


6.3 Investment plan



Update of the 2022 – 2030 investment plan

Investment plan increases by 45% with renewable hydrogen capex as the main player



Note: The intensity of public aids considered for the Spanish Backbone PCIs is 50% in the study phase (already obtained) and 20% in the construction phase: total net investment 2024-2030 = C2.645 Bn In the case of H2med, taking into account Enagés' 45% stake in BarMar, public aids of 50% in the study phase (already obtained) and 40% in the construction phase, and a capital structure (60% debt; 40% equity): Total net investment 2024-2030 = C481 M

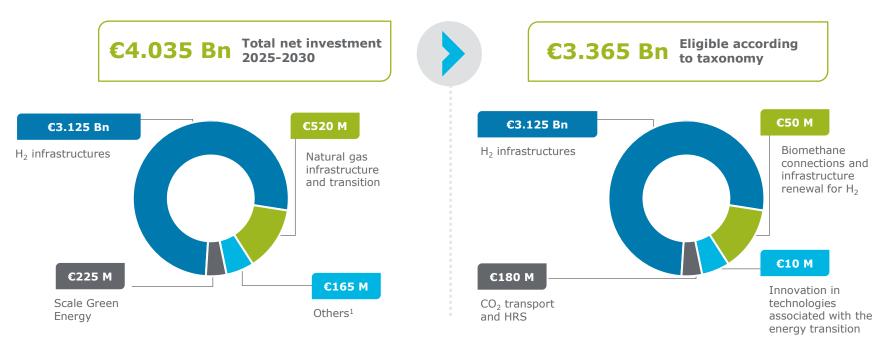


6.3 Investment plan



83% of total eligible investment until 2030 according to EU taxonomy

For its contribution to the environmental objective of mitigating climate change according to activities defined by the taxonomy regulation



Note 1: Innovation, technology and digitalisation, international assets and Enagás Renovable

Note: In addition to eligible activities according to the EU taxonomy of sustainable activities, the investment plan includes other ineligible actions amounting to C157 million (mainly corresponding to the electrification of compressor stations, activities includes other ineligible activities according to the EU taxonomy of sustainable activities, activities activities activities activities according to the electrification of compressor stations, activities includes other ineligible actions amounting to C157 million (mainly corresponding to the electrification of compressor stations, activities activitities activities activitities activities



6.4 Efficiency plan



Enagás reaffirms its commitment to the Efficiency Plan

High level of operational efficiency and improved financial results after the sale of Tallgrass Energy

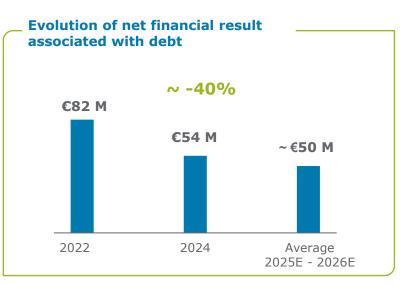


2022-2024

Below the average annual inflation rate in Spain ($\sim +5\%$)

2024-2026

Forecast to remain below CPI estimated in the long-term (~2%)

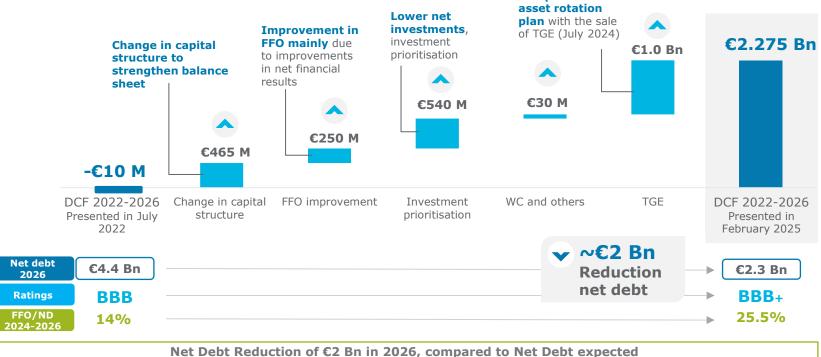


Improved financial results as a result of the sale of the stake in Tallgrass Energy





Significant reduction in net debt of ~€2 Bn since the presentation of the 2022-2030 Strategic Plan





6.6 Cash flows and evolution of net debt



Solid and visible cash flow generation that allows stable current net debt to be maintained until 2026



Note 1: Of the sale price of Tallgrass Energy, \$95 M are deposited in a scraw until the IRS (Internal Revenue Service, the American tax authority) issues a certificate of exemption from the withholding tax, which recognises that Enagás Holding USA has made a loss from the sale of its stake in Tallgrass Energy and therefore has no tax obligations to the American tax authorities. The estimated time to obtain said certificate is between 6 and 12 months from the closing of the operation Note 2: The exchange rate used for projections is 1.08C/\$ Note: For prudence and cash purposes, the collection of the GSP award is estimated after 2026

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Shareholder remuneration compatible with the hydrogen investment plan

A strategic priority for Enagás

Sustainable dividend

from international affiliates)

contribution of investment in H_2

Shareholder remuneration 2024-2026

• FFO visibility: High predictability of cash flows (stable

• Cash Flow: ~40% estimated average FFO (2024-2026)

from the company's traditional business from 2026 and

• Sustainability for the future: Stability in cash flows

regulatory framework and high visibility of dividends

Balance structure reinforcement, compatible with:

- Hydrogen backbone infrastructure investment plan associated with PCI projects
- Solid and optimal balance structure, according to credit agency requirements to maintain BBB+ rating

Aligned with peer companies

- National and international
- Attractive dividend yield

FFO pay-out ~40% sustainable dividend policy beyond 2026 and in line with peers





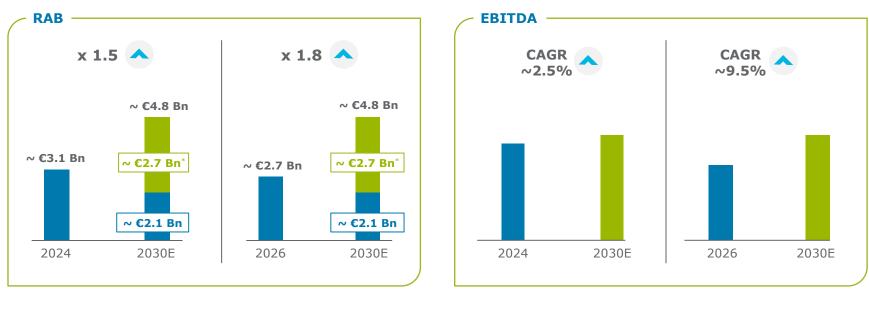


6.7 Dividend policy

6.8 Growth profile



The investment plan will accelerate growth from 2026





Note*: Does not include investment in BarMar interconnection Cumulative investment to 2030 of €317 M, not including grant receipt, which will be in 2031. Total investment net of subsidy € 234M







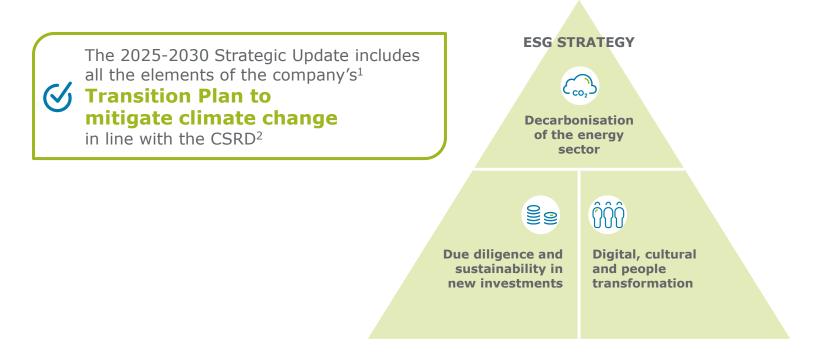
ESG commitment



7.1 Value chain decarbonisation



Decarbonisation as a key element of the ESG strategy



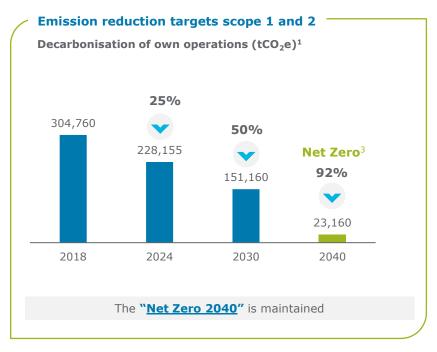


7.1 Value chain decarbonisation



"Net Zero 2040" commitment in our operations

"Net Zero 2050" commitment across the entire value chain





Note 1: In accordance with the SBTi (Science Based Targets Initiative) methodology and compatible with limiting global warming to 1.5°C. The emission reduction targets for scopes 1 and 2 include the Global Methane Alliance's commitment to reduce methane emissions arising from our activity by 45% in 2025 and 60% in 2030, compared to 2015

Note 2: In accordance with the SBTi methodology and aligned with a "well below 2°C" scenario by 2030 and compatible with limiting global warming to 1.5°C by 2050

Note 3: Reduction of at least 90% of our CO₂e emissions and offsetting of residual emissions with nature-based solutions projects

7.1 Value chain decarbonisation



Action plan to achieve decarbonisation commitments

Own operations

- Plan for the implementation of electric motor compressors (EM) in compressor stations and underground storage facilities
- Use of biomethane for own consumption ⁽¹⁾
- **Reduction of methane emissions** in accordance with EU Regulation 2024/1787
- Analysis and prevention of hydrogen emissions in the future network

Value chain

- Adaptation of existing infrastructure and development of new hydrogen transmission and storage infrastructures
- Development of new logistics chains (with a focus on transport and storage) for other molecules linked to the energy transition (CO₂, NH₃)
- Boosting natural gas, hydrogen and its derivatives in mobility
- Collaboration on decarbonisation with affiliates, the supply chain and businesses and industry associations

7.2 Digital Transformation Plan

Digital Transformation Plan

Driving towards a more digitalised and resilient energy model, aligned with Enagás' strategic objectives and the challenges of the energy sector

Modernisation and digitalisation of the Logistics Measurement System (LMS)

Adoption of AI models for detection, localisation and measurement improvement

Modernisation and digitalisation of the Third-Party Access Logistics System (SL-ATR)

Technological renewal project for processes throughout the natural gas value chain:contracting, scheduling, distributions, balance and settlement

Advanced digital transformation of the transport network SCADA system

Technology that is more advanced and integrable with other solutions such as digital twins, location systems, IoT, predictive models, etc

BIM implementation and digital twin development

Optimising the design, construction and operation of key infrastructures Real-time virtual replica of each infrastructure, facilitating monitoring and predictive analysis

Importance of cybersecurity in relation to business resilience and continuity

• 2025-2027 Cybersecurity Strategic Plan

Improve cybersecurity and infrastructure resilience against digital threats and risks

Observatorio

Tecnológico

del Hidrógeno

Hydrogen Technology Observatory

Initiative with +40 partners who share and publish knowledge on technologies, throughout the renewable H_2 value chain

Hyloop+ Project

First primary hydrogen standard in Europe and first renewable gas calibration bench in Spain

Digital Workplace 3.0

Automation and analytics in the workplace through Microsoft's Power Platform and AI application with Copilot

Artificial Intelligence as a disruptive and transformative element of our business











Conclusions

2024, a year of key milestones which have significantly improved Enagás' risk profile and balance sheet

With the new European Commission, the hydrogen network is more than ever a priority in Europe

H2med and the Backbone obtain 100% of the amount applied for the CEF-E funds

Gas infrastructures will continue to guarantee the security of energy supply, the competitiveness of industry and facilitate decarbonisation Between 2025 and 2030, **Enagás will invest 4 billion euros**, with **3.1 billion euros earmarked for new investments in renewable hydrogen**, which will be the engine of growth for the company

The investment plan will accelerate growth, with an estimated CAGR of +9.5% between 2026 and 2030

Sustainable dividend policy beyond 2026, aligned with peer companies

Enagás will play a leading role in key infrastructure and services for decarbonisation via Scale Green Energy, including CO_2

2025: Configuration of the **natural gas and hydrogen remuneration models**



enagas

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Thank you very much

February 2025

Reliable energy for a decarbonised future

